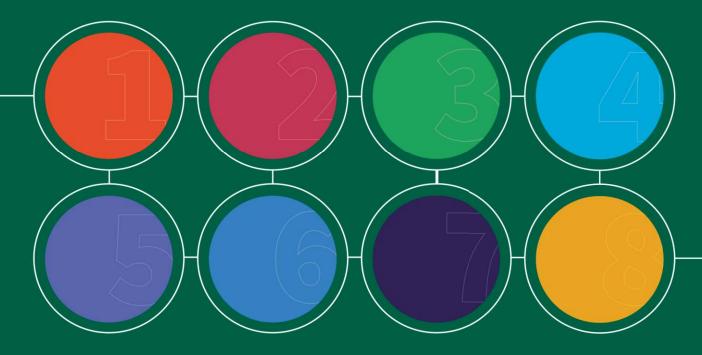
Planning Performance Framework





Annual Report 2020/21





Contents

Forewo	rd	3
Part 1:	Qualitative Narrative and Case Studies	5
1.1	Quality of Outcomes	5
Cas	se Study 1 – Former Livingston Police Station Flatted Development	11
Cas	se Study 2 – Bangour Hospital Redevelopment	15
1.2	Quality of Service and Engagement:	20
Cas	se Study 3 – Coping with COVID-19	22
Cas	se Study 4: Continuing the Engagement Process	26
1.3	Governance:	30
Cas	se Study 5 –Tree Preservation Order (TPO) Register: Digitisation and Online Access	32
Cas	se Study 6 -Statutory and Non-Statutory Guidance	37
1.4	Culture of Continuous Improvement	42
Cas	se Study 7 – Utilising Technology for Effective Enforcement	45
Cas	se Study 8 – Update on Developer Contribution Tracking	48
Part 2:	Supporting Evidence	51
Perfo	rmance Marker Report	53
Part 3:	Service Improvements 2021/22	69
Part 4:	National Headline Indicators (NHI)	70
A: N	HI Key outcomes – Development Planning:	70
B: N	HI Key outcomes – Development Management:	72
C: Er	nforcement activity	73
D: Ni	HI Key outcomes – Commentary	74
Part 5:	Scottish Government Official Statistics	
	ecision-making timescales (based on 'all applications' timescales)	
	ecision-making: local reviews and appeals	
	ontext	
Part 6:	Workforce Information	
Part 7:	Planning Committee Information	79

Foreword

Welcome to West Lothian Council's tenth Planning Performance Framework Report.

The council's Planning Service strives to provide an excellent service to local residents and investors in West Lothian. This year there have been the dual challenges of the increasing financial pressure on the council and the inevitable disruptions to the service brought about by the COVID-19 pandemic. The central focus over this past year has been to utilise the full benefits of technology to provide a service which is interactive, customer focused and agile while responding to the needs of our customers throughout the period of restrictions placed on us all as a result of the pandemic.



2020/2021 Overview

The enforcement team dealt with 374 enforcement enquiries and closed 268 during the year.

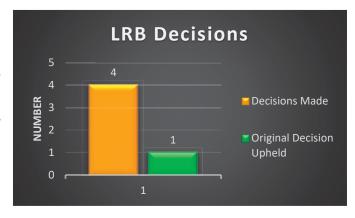


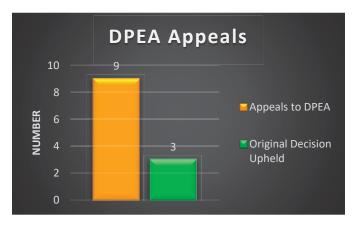
West Lothian
Local Development Plan 2018
Adopted Plan

Adopted 1 Statutory Guidance Document, drafted a further 7 with 5 of these having gained Council Executive Approval and now awaiting Scottish Government sign off.

Adopted 6 Planning Guidance Documents with a further 5 drafted and awaiting Council Executive Approval.

There were 4 Local Review Body (LRB) submissions made of which 1 was upheld in favour of the original decision. The low number was as a result of restrictions due to the pandemic.





There were 9 appeals to Scottish Ministers (DPEA) made of which 3 were upheld in favour of the original decision.

Determined 870 planning applications with a 92.07% approval rate.



Part 1: Qualitative Narrative and Case Studies

The council's tenth Planning Performance Framework (PPF) reflects on the progress and performance of the service over the financial year 2020/21. It responds to the issues identified in PPF9 and the performance markers report from the Scottish Government and looks ahead to the potential for improvement over the next year and addressing the inevitable challenges, particularly in the wake of the COVID-19 pandemic and the impacts this has had in West Lothian.

West Lothian Council's Planning Service has successfully risen to these challenges and has also capitalised on the opportunities for change and development that have resulted from the pandemic. This includes practices established within the Planning Service over a number of years which continue to contribute to service delivery and new activities that have been developed in response to emerging issues. In particular, the service has responded positively to the shift to home and online working and has utilised the full benefits of technology to provide a service which is interactive, customer focused and agile while responding to the needs of our customers throughout the period of restrictions placed on us all as a result of the pandemic.

1.1 Quality of Outcomes

The delivery of high-quality development on the ground contributes to meeting the needs of communities by providing a high quality of life for residents and creating and maintaining an environment that encourages investment. This in turn contributes to the objectives of the Council's overall strategy, including improving the physical environment and creating sustainable and inclusive communities.

Throughout the past year Planning Services has retained a strong commitment to providing a high-quality service, against a background of financial constraints and the central focus over this past year has been to utilise the full benefits of technology to provide a service which is interactive, customer focused and agile, responding to the needs of our customers through the restrictions placed on all as a result of the pandemic.

Local Development Plan

The council has an up to date Local Development Plan, the West Lothian Local Development Plan (LDP) that was formally adopted on 4 September 2018.

The LDP sets out a local interpretation of the requirements of national and strategic policy. In particular, it conforms to the approved Strategic Development Plan (SDP 1) which has been prepared by the strategic planning authority (SESplan) and was approved (with modifications) by Scottish Ministers on the 27 June 2013. Supplementary guidance to identify the individual housing requirements for Local Development Plan areas was also prepared by SESplan and was similarly approved by Scottish Ministers and formally adopted as part of the development plan by all SESplan authorities on 28 October 2014.

The LDP comprises a written statement and a proposals map. The written statement provides the general policy context against which planning applications for new development proposals will be assessed. This is supported by the proposals map which shows the range of development opportunities and constraints within the area.

Adoption of the LDP, while a significant milestone and an achievement in its own right, does not however mark the end of the development planning process.

Local Development Plan Action Programme

The West Lothian Local Development Plan (LDP) sets out the spatial land use planning policy and development framework for West Lothian for the next ten years and is a vital component in ensuring economic growth and business support, meeting confirmed housing need in all tenures and ensuring the protection / enhancement of built and natural heritage resources, all within an overarching aim of securing environmental sustainability.

The LDP is supported by an <u>Action Programme</u> which provides an update on progress with policies and proposals in the LDP and sets out how the council proposes to implement the plan.

The Action Programme contains a list of actions required to deliver each of the plan's policies and proposals. It identifies the appropriate parties that are required to carry out the action(s); and it provides an indicative timescale for completing these actions.

The Action Programme is the principal mechanism used to monitor the performance of the LDP and to trigger change and/or adjustments to the development strategy in order to maintain the planned investment in future growth and development in West Lothian over the plan period (2014 to 2024). The LDP and Action Programme also help to inform the future spending priorities of the council and its community planning partners as well as other public, private and voluntary sector bodies.

The LDP Action Programme First Review was reported to and approved by Council Executive in December 2020.

It advised that a number of key development proposals had been delivered or had been granted planning approval over the period including the construction of two new high schools and a new primary school at Winchburgh which will make a significant contribution towards removing education constraints from a large part of the identified land allocations in West Lothian.

Commencement of construction of the schools represents the single biggest capital investment ever undertaken by the council and is well underway.

The Action Programme Review noted that development continued to hold up and take place in the Core Development Areas despite the COVID-19 Pandemic with areas such as East Calder and Mossend contributing significantly to new housing in West Lothian.

It was also reported that significant progress had been made in the preparation of Supplementary Guidance and Planning Guidance. In particular, the preparation of Supplementary Guidance has provided up to date developer contribution rates for a variety of infrastructure required to support delivery of development.

The Action Programme was the subject of public consultation and all comments received (and the council's response to them) can be viewed by <u>clicking here</u>.

West Lothian is one of the fastest growing areas in Scotland and development continues apace in the Core Development Areas with areas such as East Calder, Heartlands, Standhill and Winchburgh contributing significantly to the supply of new housing. During the period 1 April 2020 to 31 March 2021, there were just under 900 new house completions; a figure which is particularly significant given the challenges of the shutdown of the construction industry during the pandemic. This is reflective not only of the robustness of the housing sector in West Lothian but also testimony to the hard work and flexibility of Planning Services in supporting these sectors and prioritising applications and workloads to facilitate the reopening from June 2020 onwards.

A number of high-profile development proposals have been successfully delivered, for example, a new primary school in West Calder, which is due to open later in 2021, and new Lidl and Home Bargains stores which have opened in Broxburn, successfully adding to the retail provision for that town. As set out above, the council has also started construction work on its £60m investment programme for two new secondary schools and a primary school in Winchburgh, one of the largest investments in education anywhere in Scotland.

Winchburgh has also seen further progress in place making through the completion of the construction work on a canal marina which will form an integral part of the new Winchburgh town centre, together with the completion of the first phase of tree planting which was done with extensive community support and involvement at the new Auldcathie District Park.

The pandemic also saw the expansion of Valneva in West Lothian which was a high-profile development to support the delivery of COVID-19 vaccines. The expansion was clearly an important investment for West Lothian but also nationally. Recognising the significance of supporting this development and notwithstanding that the formal pre-application service had been suspended, Planning Services were able to offer pre-application advice and subsequently prioritise the planning application and determine it well within the statutory target. This was facilitated through cross service working with the Roads and Building Standards teams and an innovative approach to parking provision on other land within the applicant's control. A personalised consent for part of the development was used which will subsequently revert to parking use.

Local Development Plan Scheme

Having successfully secured the adoption of the first West Lothian Local Development Plan in 2018 consideration has now turned to the successor plan.

The Planning etc. (Scotland) Act 2006 requires planning authorities to publish an annual <u>Development Plan Scheme (DPS)</u>. The DPS sets out the programme for preparing, reviewing and consulting on the next Local Development Plan and explains what is involved at each of the key stages. It creates an awareness of the LDP preparation process and how and when people can engage with the process.

The council's strategy for preparing the next LDP requires to be informed by The Planning (Scotland) Act 2019 which was enacted in July 2019 and which makes substantive changes to the Town & Country Planning (Scotland) Act 1997.

The most significantly relevant changes include:

- removing the requirement to prepare Strategic Development plans;
- making the National Planning Framework (NPF) part of the Development Plan;
- introducing Regional Spatial Strategies (RSS) to provide long term spatial development frameworks at regional level;
- introducing potential for local communities to prepare new 'Local Place Plans'

In view of the foregoing the council has decided to initiate preliminary preparation of LDP 2 in the early part of 2021 and for this to be done within the context of the current legislative framework established by The Town and Country Planning (Scotland) Act 1997 (as amended by the Planning etc. (Scotland) Act 2006). It is however recognised that LDP 2 will almost certainly require to be concluded and adopted under the new regulatory regime introduced by The Planning (Scotland) 2019 Act.

The most recent scheme is <u>Development Plan Scheme No.13 (DPS No.13)</u> which was published in February 2021 and has been submitted to Scottish Ministers for information. It anticipates that LDP 2 will replace the current West Lothian Local Development Plan (LDP 1) and it sets out a provisional timetable for doing this.

Q1 2022	Publication of Draft LDP 2 Monitoring Report and Strategic Environmental Assessment (SEA)
Q4 2022/ Q1 2023	Publication of Proposed Plan including Environmental Report and Action Programme
Q2 2023	Submission of Proposed LDP, representations and a summary of unresolved issues submitted to the DPEA for examination
Q4 2023/ Q1 2024	Examination Report

2024

Anticipated Adoption of LDP 2

It is a requirement that the LDP must be compliant with the approved Strategic Development Plan and, in time, National Planning Framework 4 (NPF 4) and to have regard to the Regional Spatial Strategy for the plan area. It will however be appreciated that the absence of a comprehensive framework of legislation relating to the new development plan preparation process at this time, coupled with an ever-changing Coronavirus situation, significantly impacts on the ability to reliably forecast programming and timetabling for development plan preparation and it is therefore important to recognise that dates shown in the proposed DPS No.13 may be subject to change as events unfold.

Case Study 1 – Former Livingston Police Station Flatted Development

Case Study Title			
Former Livingston Police Station Flatted Development			
Location and Dates			
Almondvale South, Livingston			
Element of a High-Quality Planning Service this study relates to:			
Quality of outcomes			
Quality of service and engagement			
Key Markers:			
3, 6, 14 and 15			
Key Areas of Work:			
Placemaking			
Affordable Housing			
Stakeholders Involved:			
Authority Planning Staff			
• Developer			
Overview:			
The Former Livingston Police Station had been vacant since 2009 and was subsequently demolished in			
2017 leaving a gap site in a prominent, town centre location.			
Proposals for redevelopment of the site were brought forward by Cruden Homes as applicant with			

Wheatley Group as an end user Registered Social Landlord (RSL) for 146 flats, including social rent, mid-

market rent and elderly amenity flats.

Pro-active engagement and negotiation with the applicant from initial pre-application discussions to approval of the planning application, and subsequent condition discharges, have resulted in a successful redevelopment of a prominent, town centre gap site. The development introduces the first residential development in Livingston Town Centre.

Goals:

To regenerate the site, bring it back into an appropriate use for the area; secure a high-quality design for the development and to feed into the council's housing land supply targets

Outcomes:

The site is still under construction; when completed it will make an attractive and pleasing residential community, benefiting the area as a whole by redeveloping a derelict, prominent town centre site for affordable housing.

Name of Key Officer

Matthew Watson

The Former Livingston Police Station site is a brownfield site that extends to 0.89 ha in area. The site is adjacent 'The Centre' within Livingston Town Centre. The police station building had been vacant since 2009 and was subsequently demolished in 2017 leaving a gap site in a prominent, town centre location. The site is allocated for mixed use development in the West Lothian Local Development Plan.

Pre-application discussions between the Council and Cruden Homes started in August 2017. A meeting with Council consultees was undertaken. Discussions with Planning primarily focused on trying to create a high quality layout and design. The Council recommended a number of improvements be made to the layout and design to better connect the site into the surrounding area and create a more welcoming environment. Another issue highlighted was the need to achieve a good placemaking outcome with the level of parking required by Council standards. A solution was reached with Transportation to reduce the level of parking and exclude the additional visitor parking required by West Lothian Parking Standards. It was also noted that there was an opportunity for a more creative pallette of materials given the variety of external finishes in the area.

A planning application was subsequently submitted and validated in October 2018. Much of the feedback from the pre-application discussions had been incorporated within the proposed layout and design of the

development. Technical matters had been largely covered in reports. Early discussions with the applicant allowed for a suitable palette of materials to be agreed. Although the council's preference was for a palette of facing brick, a mix of facing brick and render was subsequently agreed. These early discussions enabled the Council to be minded to grant the application within nine weeks of validation as a major application.

Construction of the development is well underway with one block of housing nearing completion.













Case Study 2 - Bangour Hospital Redevelopment

Case Study Title:

Bangour Hospital Redevelopment

Location and Dates:

Bangour Village Hospital

Feb 2020 - March 2021

Elements of a High-Quality Planning Service this study relates to:

- Quality of service and engagement
- Governance

Key Markers:

2, 3, 12, 14 and 15

Key Areas of Work:

- Collaborative Working
- Project Management

Stakeholders Involved:

- Local Developer
- General Public

Overview:

A planning application in principle was submitted for the redevelopment of the former hospital site. The site is of significant architectural and historic interest, a conservation area with a number of listed buildings and a tree preservation order. The site is also extremely popular locally, and public interest in the application was high. Previous attempts to secure planning permission had stalled because of the extremely complex nature of the site and the future of the buildings was now at risk.

Goals:

- To secure the future of the listed buildings, with a high-quality redevelopment that includes improved woodland management, public access and economic investment.
- To ensure the provision of suitable infrastructure and developer contributions, including a new primary school on site.
- The withdrawal of various legacy cases relating to the site which have failed to progress.

Outcomes:

The council is now minded to grant planning permission in principle for the development of one of the most architecturally important sites within West Lothian.

Name of key officer

Gillian Cyphus

Prior to the COVID-19 pandemic, officers had engaged in pre-application discussion with the developers and other key agencies such as Historic Environment Scotland, and maintained a positive working relationship throughout the processing of the application.

During lock down the site became very popular and regrettably there were several incidents of antisocial behaviour resulting in damage to listed buildings. This resulted in cross sector working with the police and the



council's access officer as well as local councillors and residents. It highlighted the need to find a long-term solution which would secure the future of the listed buildings.



The nature of the site and the many different aspects to be considered required strong collaborative working across council services and with external agencies. Although there was no formal processing agreement in place, the team worked to a series of project deadlines to ensure that the application could be reported to a virtual meeting of the full council. As well as a lead

case officer, a second planning officer was assigned to the application in recognition of the complexity of the case and to ensure that a continuous customer service could be delivered even if one officer was unavailable. Flexible working arrangements brought in in response to the pandemic meant that the alignment of staff resources could be adapted to meet project deadlines.



Against the backdrop of an incredible challenging year, and with many complex issues to consider, we were able to secure the future of the site by working with the developer, the public and other key stakeholders. Work is now progressing to conclude the legal agreement, although the contributions and obligations have been discussed with the developer since the pre-app stages and throughout the application process.

'Communication was always good with regular meetings being held between all the stakeholders to discuss scope/workstreams and timescales for delivery. This included several meetings with the local community at which Ambassador were ably supported by council officers.' **Gordon Coster, Ambassador Developments**

'Early access to key departments clarified the key issues at the start of the process. Whilst there is always negotiation, forensic analysis of sensitive financial information, and assessment of detailed technical and environmental considerations it was extremely helpful to have access to the right people at the right time.' **Robert Evans, Ryden Planning**

Major developments delivered on the ground during 2020/21

During 2020/21 the following major developments have been delivered on the ground, establishing West Lothian as a key location and destination for sustainable economic growth within the central belt: -

- Completion of the building works at Calderwood Primary School in readiness for the final fit out,
 landscaping and handover in to the council.
- First phase planting, path and car park construction works at the former Auldcathie landfill site at Winchburgh ready for opening as a major District Park.
- Completion of major engineering works for the formation of a canal marina at the Union Canal in Winchburgh.
- Completion of the second phase of houses and infrastructure in Winchburgh for Bellway Homes and commencement of development for four new housing developers: Smarts, Robertson Homes, Cala and Barratt East.
- Commencement of construction works on the Winchburgh school's campus, comprising two secondary schools, one primary school and a PE block, with sports pitches and landscape works.
- Opening of new Lidl store and completion of Home Bargains store, both in Broxburn.
- Completion by Barratt and Miller Homes of 54 houses on two sites in South Livingston.
- Completion of 91 houses in the Heartlands strategic development area.
- Completion of 146 houses in the Calderwood Core Development Area (CDA) and 56 in the adjacent Raw Holdings site.



Community Woodland planting on the new Auldcathie District Park in Winchburgh

1.2 Quality of Service and Engagement:

The Planning Service offers to meet early in the design process with developers through <u>pre-application</u> <u>discussions</u> to front load the application process and, in some cases, this has helped with a more streamlined process and better quality of outcomes. This <u>pre-application enquiry</u> service continues to prove popular with applicants as in 2020/21 the service saw 89 requests for the service which either sought a meeting or, more often, written advice.

These requests can be submitted either online or by mail and Planning Services will assess the proposal against development plan policies and issues such as privacy, overshadowing and other impacts it might have on neighbours. In addition to an assessment of the proposal against policy, advice is also given on any developer contributions that may be payable along with what information should be submitted with the application to ensure that it is dealt with as speedily as possible.

If insufficient information is provided to assess the proposal against development plan policies then further information will be requested. Any further information requested will be clear and proportionate in that it will only be requested if required to determine the proposal against development plan policies.

The major benefit of the written advice which is offered through the <u>pre-application enquiry</u> service is the certainty that is provided to the developer.

For general planning enquires a separate call back duty service is provided by the Planning Service.

This year has seen a 44.56% increase in the submission of applications for a <u>Certificate of Lawfulness</u> for proposed development to 120 in 2020/21 from last year's 83 in total. These applications are now being submitted by regular agents as a means of obtaining a formal decision notice for their client's proposals, ranging from garage conversions and extensions to changes of use. Agents have recognised the value of this process for all parties which in turn has streamlined the general enquiry service and reduced the number of emails seeking opinions on minor proposals.

<u>Developer contributions</u> are identified through the Local Development Plan (LDP) policies INF 1 (Infrastructure Provision and Developer Obligations) and CDA 1 (Development in the Previously Identified Core Development Areas). These policies advise that the council will seek contributions (<u>developer contributions</u>) that are in accordance with Scottish Government Circular 3/2012 'Planning Obligations and

Good Neighbour Agreements', as interpreted by emerging case law and amended by subsequent amendments and legislation, to mitigate the development's individual or cumulative impacts upon infrastructure, including cross-boundary impacts.

The Service continues to promote the use of <u>processing agreements</u>, which are published on the <u>How is a planning application processed</u> page of the website. These <u>processing agreements</u> encourage a closer working relationship between the council and the applicant. In 2020/21 there were 11 applications subject to processing agreements, an increase from 7 applications in 2019/20.

The Service continues to seek to provide new services to the community. A potential service under consideration at the moment is the provision of a 'certificate of completion' for planning applications, which would provide applicants with a formal notice confirming that either individual or all conditions attached to a planning consent have been discharged.

Through our Economic Development & Regeneration Service Planning officers, in association with our colleagues in Building Standards, engage with potential and existing inward investors in helping to identify and expand both potential and existing sites. These customer engagements are especially beneficial to SME's who may not have the ready experience or financial resources available as do some larger organisations. Even with this early engagement Planning Services allow the SME's additional time to adjust their proposals as required to meet the constraints of the LDP. It is felt that it is more beneficial to the local economy to work with these organisations longer and gain the necessary approval rather than determine the application early to improve the average time taken to determine a SME application.

Case Study 3 - Coping with COVID-19

Case Study Title

Coping with COVID-19 - Development Management Service Delivery During the Pandemic

Location and Dates

West Lothian, 2020/21

Element of a High-Quality Planning Service this study relates to:

- Quality of service and engagement
- Culture of continuous improvement

Key Markers:

1, 6 and 12

Key Areas of Work:

- Online System
- Collaborative Working

Stakeholders Involved:

Authority Planning Staff

Overview:

The COVID-19 pandemic and the resulting national lockdown from March 2020 is unprecedented in the council's history. These events required the introduction of significant changes to working practices and service delivery over a short period of time which Planning Services responded to in a positive and efficient manner.

Planning Services was able to respond robustly to the challenges it faced and was able to mobilise staff and resources quickly and efficiently to ensure there was the minimum of disruption to its functions and to its customers and service users.

Goals:

To ensure all staff were given the necessary resources and support to be able to work from home whilst minimising any breaks in service provision and customer contact.

Outcomes:

Planning Services was able to respond robustly to the challenges it faced and was able to mobilise staff and resources quickly and efficiently to ensure there was the minimum of disruption to its functions and to its customers and service users.

The service was also able to capitalise on the benefits of the changes and draw on the positives of the new working practices, including an expansion of electronic communication, service access and meetings.

Name of Key Officer

Wendy McCorriston

Whilst the impact of the pandemic and the resulting lockdown in March 2020 occurred within a matter of weeks, West Lothian Council's Development Management Service was in a good position to be able to respond quickly and efficiently to maintain our excellent customer service.



Over the preceding 6 Years the service had already successfully undertaken a significant shift from paper to electronic means of working with:

- all planning and other applications being assessed and processed electronically from summer 2016.
- all planning applications being online and letters, decision notices and plans being issued electronically through the use of the Idox Uniform system, allied to the use of Enterprise for workflow purposes.
- Building Standards, who use the same software, having already developed remote access and having
 in place, for over a year, access to all the necessary software which had allowed building standards
 to access all records from site.
- the service having, within the previous 6 to 8 months, trialled and secured the introduction of an
 external hybrid mail provider which meant that neighbour notification and all other letters which
 could not be emailed could still be sent out by mail for all applications.

As a result of all this development and investment the switch to remote working happened almost seamlessly.

From this starting point it was only a small change to allow all staff access to the same systems which permitted remote working from any location. The majority of officers already had laptops with remote

access to all the necessary software systems in place and in the two to three weeks leading up to the lockdown, arrangements were made to secure the necessary additional hardware and have arrangements put in place to allow for the remote access for all planning services staff.

In relation to neighbour notification procedures in particular, whilst the Scottish Government was issuing guidance on how to proceed and a number of other authorities were advising that applications where notification was required were being held in abeyance, letters were being issued by West Lothian Council using these remote systems.

The council's web pages and public access portal were updated timeously to stress the importance of applications being submitted through the ePlanning portal wherever possible and updated messages about making payments, contacting staff and making representations by electronic means. Notwithstanding this, two members of staff attended the office 1 day a week to scan and process any paper applications or correspondence which had been received, so that all customers were receiving the same level of service.

There were some initial issues with the full Development Management Team working remotely and individually but these tended to be in relation to local broadband connections. The main issue was the time taken to get remote access to all direct dial land lines resolved although as staff had mobiles this was a minor issue.

As the council's IT service had also been able to adapt and mobilise efficiently they were also able to quickly resolve issues as they arose. Initially there were some problems with the number of staff logging on remotely at any one time, this issue was resolved within the first few weeks of the lockdown.

Together with these formal systems being set up, it was important for Development Management staff to be able to interact on a less formal basis to share information and discuss any concerns, both about work matters and more general issues with homeworking. The team therefore used video calls, initially via Zoom and once in place council wide, by WebEx and MS Teams software, together with a phone messenger chat group to facilitate more day to day team communication. This has been particularly important for team morale and mental health when face to face meetings could not take place.

One obstacle to maintaining the efficiency of the service was getting the processes in place with Committee Services and councillors to allow Development Management and other committees set up to operate

virtually. There were therefore no Development Management Committee meetings held in April and May 2020. In consequence, there was a backlog of applications requiring presentation and a resultant impact on performance. Once the meeting procedures were put in place, however, these have operated successfully.

Other normal practices that had to change are carrying out site visits and site meetings. Previously visits were undertaken for every planning application. During the pandemic, applicants and agents have been requested to submit photographs and/or videos of the site and these, together with Google Street View, have been used to carry out assessments of applications. There were some initial delays in the submission of these details for applications, but with messaging on the website and communication with regular agents this information is now being submitted timeously. Objectors have also been allowed to submit photographs of any aspects of a site that they wish to be considered in the application assessment. This has generally been a very successful approach and one which it is likely that will be retained, especially for more straightforward householder applications where there are no objections.

For meetings with applicants, agents and objectors or other parties, these have been undertaken using video links and screen sharing of plans and proposals. For schemes involving bigger companies and their agents this has generally been a positive method of working and often timesaving for all parties where travel time normally involved has been removed. This is again a method of working that is likely to be retained at least in part going forward.

From discussions with agents and customers other positives that have emerged from changes to work practices, primarily through the coronavirus emergency legislation and advice from the Scottish Government has been the ability to hold virtual public consultation events under the PAN procedures and also the flexibility given to business, particularly in the food and drink sector in the use of outdoor spaces and temporary structures.

Case Study 4: Continuing the Engagement Process

Case Study Title:

Continuing the Engagement Process

Location and Dates:

Winchburgh and Wider West Lothian, 2020 -21

Elements of a High-Quality Planning Service this study relates to:

- Quality of service and engagement
- Governance
- Culture of continuous improvement

Key Markers:

1,2,3,4 and 15

Key Areas of Work:

- Collaborative Working
- Community Engagement

Stakeholders Involved

- Community/developer
- Authority Planning Staff

Overview:

Despite the pandemic, this year has once again seen several key milestones in the expansion of Winchburgh. The most significant have been the completion of the first phase of planting at the former Auldcathie landfill site; the commencement of construction works at the school campus and the engineering works at the canal marina. Permission has also been granted for a new M9 motorway junction and clearance work has taken place on site.

Throughout the progress of these development projects council officers have been able to continue to engage with the public; both individual members and the wider community; the developer team and external stakeholders, such as SEPA and Transport Scotland.

Goals:

One of the main goals for the council in supporting the concept of Core Development Areas (CDAs) was that they would bring about the delivery of key infrastructure for West Lothian. The delivery of two new secondary schools, the M9 motorway junction and a canal basin on the Union Canal at Winchburgh were

key objectives in the council's education and transport strategies, whilst the restoration of Auldcathie was a significant environmental objective.

Outcomes:

The commencement of the school building programme and its progress throughout the challenges of 2020, was a major milestone in the overall settlement expansion of Winchburgh and those schools will be a significant asset for the community of Winchburgh and West Lothian as a whole. At the same time, the completion of the restoration work at the former landfill site and the start of the planting proposals fulfils a 25-year-old environmental priority for both the council and the community. This has demonstrated the importance of having a plan-led system with policies which identified and addressed infrastructure and environmental deficiencies in the local authority area, together with the importance of collaboration between the local developers; the council's development partners and the local community.

Name of key officer

Wendy McCorriston

Despite the COVID-19 lockdown and the impacts that this had on construction projects, Planning Services continued to operate with similar workloads to pre-pandemic levels. There was a slight dip in formal planning application submissions during April as architects, agents and developers adjusted to the circumstances. However, it was evident for the larger projects such as those at Winchburgh, Heartlands and Calderwood that it was important to keep communication channels open with developers, the community and relevant stakeholders.

A number of architects and agents for these larger schemes saw the reduction in their own workloads as an opportunity to ensure paperwork from Planning Services and other regulatory bodies was up to date and would be in place for the re-opening of the construction sector. There was, therefore, an increase in submissions for discharging conditions, Non-Material Variations and discussions to update council staff with amendments to project delivery.

At Winchburgh and Calderwood, this has included significant dialogue with regard to the school projects, which are being project managed by the council and HUBCO. It is to the credit of West Lothian Council that over the last year, working in partnership with the developers and community bodies, it has been able to minimise any delays to the procedural and regulatory requirements for these sites and Planning Services' officers have prioritised these work streams wherever possible.

This was the case for amendments to plans for both the school and district park proposals which were prioritised to ensure that work could start as soon as national restrictions were lifted. During this uncertain time, it was also important to keep community bodies appraised of when work would be re-starting and the impacts, including those of potentially longer working hours (as recommended in the Chief Planner letters from the Scottish Government). For the larger sites this was communicated to Community Councils and local Community Development Trusts, whilst giving officer contacts for any issues which might arise.

Email and video communication channels have proved very successful in facilitating meetings or resolving issues with communities and individuals during this period. This was the case for issues with the site levels and landscaping proposals for residents adjacent to the Winchburgh school site and in respect of noise issues at the canal basin. All of these matters were resolved timeously with open communication between parties.



For the smaller business proposals, the ability to contact and meet with officers virtually or discuss issues by email or phone has been particularly valuable. Planning Services recognised the uncertainty of the situation for many businesses and wherever possible has been flexible and accommodating as these re-opened to the public. This is evident where the use of pavement areas for cafes and temporary and permanent canopies have been supported, including where these may not have generally been supported by planning policies.

A valuable lesson from the pandemic has been to emphasise once again the importance of joint working and engagement between council officers, developers and the public which results in a more positive relationship and positive outcomes for all concerned.

1.3 Governance:

Decision Making

Our governance is underpinned by the Development Management Committee who meet every four weeks and West Lothian Planning Committee meetings who meet 10 times a year as required. These meetings continued with the meetings being held remotely to comply with COVID-19 restrictions.

The delegation scheme has been reviewed and reported to the Council's Development & Transport Policy Development and Scrutiny Panel (PDSP) and has also been approved by the Council Executive. Subsequent to this the delegation scheme was forwarded on to Scottish Government for approval by Scottish Ministers in December 2020.

In terms of decision making 91.6% of applications were approved with 94.7% of these under delegated powers by the Appointed Officer. The Major and Strategic decisions are made by the West Lothian Planning Committee in line with Scottish Government Policy although this may change going forward in line with the new Act. The Local Review Board meets every four weeks if required and over the year 9 cases were presented to the board of which 55.6% of decisions made by the Council being upheld.

Staffing

An interim review of the Development Management section has been carried out with the following additional posts being created:

- Planning Officer 2 Enforcement (1FTE)
- Development Management Technician (0.5FTE Fixed Term)

See complete staffing structure in Part 6.

All customer enquiries are now by telephone only and are logged through our customer relations management software. A planning officer, on a rotational basis, is responsible for all calls for that day and these are responded to over a short time period in the afternoon.

Discretionary Charging

As mentioned in the quality of service and engagement section, the Planning Service offers to meet early in the design process with developers to front load the application process and in some cases, this has helped

with a more streamlined process and better quality of outcomes. This paid for <u>Pre-Application Advice</u> continued to prove popular with applicants and in the financial year 2020/21 up to December 2020 the service received 89 requests for the service. The paid aspect has currently been suspended and is being reviewed however a service is still being provided to assist customers.

Average Performance

During 2020/21 the development management team were a member of staff down for 9 months of the year due to staff leaving and the time taken to advertise, appoint and start staff in post.

The number of:

- major decisions increased from 8 to 12 this year, a 50% increase, although the average timescale reduced from 53.2 weeks to 32.5 weeks, a 38.9% reduction.
- local development (non-householder) decisions decreased from 329 to 257 this year, a 21.9% decrease, with the average timescale increasing from 11.1 weeks to 13.1 weeks, an 18.01% increase.
- householder development decisions increased from 315 to 363 this year, a 15.24% increase, with the average timescale increasing from 7.7 weeks to 7.8 weeks, an 1.3% increase.

The increases in average time noted above can in large part be attributed to the delay in receiving information from agents due to the number of staff furloughed or absent throughout the pandemic. Given the extenuation circumstances, the service did not wish to determine applications early by refusing them and worked with the agents to reach satisfactory outcomes for all parties even though this resulted in an increased average decision time as noted above. In addition, due to a 2-month delay in setting up virtual Development Management Committee (DMC) meetings this negatively impacted upon the average time.

Shared Service

The shared service whereby East Lothian Council's Contaminated Land Officer would check and comment on all submissions to West Lothian Council under both Planning Applications and Building Warrant submissions came to an end at the end of 2019/20 due to reallocating resources in light of the pandemic. It is hoped that this service can be restarted post pandemic as this shared service has proven beneficial to both services. In the interim the service has been outsourced to an external consultant although shared service provisions is still being discussed with other local authorities.

Case Study 5 - Tree Preservation Order (TPO) Register: Digitisation and Online Access

Case Study Title

Tree Preservation Order (TPO) Register: Digitisation & On-line Access

Location and Dates

West Lothian Civic Centre

Element of a High-Quality Planning Service this study relates to:

- Governance
- Quality of service and engagement

Key Markers:

11 and 12

Key Areas of Work:

- Greenspace
- Online System

Stakeholders Involved:

- Authority Planning Staff
- Other Authority Staff

Overview:

Following on from the review of the Tree Preservation Order (TPO) Register to ensure that all orders are legally effective, further work has been undertaken to digitise and map all the legal TPO records onto the council's standard software platform for regulatory functions: IDOX Uniform. This provides for TPO's to be searched on-line through GIS mapping and for the legal orders to be viewed through the council's public facing planning portal.

Goals:

The digitisation and opening up of on-line public access allow for a comprehensive record of all TPO's in West Lothian to be available at a single point via the council's webpages and Planning Portal through the TPO Module in Uniform.

Improved accessibility of the TPO Register to the public, officers and tree professionals.

Efficiency in officer time spent on advising whether or not trees are covered by TPO's.

To support and inform the Development Management process.

Outcomes:

Better regulation of protected trees and tree protections cases, and ultimately valuable trees, which support local amenity, the environment and sustainability through carbon sequestration.

The digitisation and on-line access to the TPO register, supports protected trees and will allow for future work streams to be undertaken in terms of enhancing the council's tree protection activities.

Name of Key Officer

Jim McGinley/Fiona McBrierty/Sarah Collings/Rebecca Anderson

The TPO Register had been overdue for review and modernisation. Having previously completed the review of and collation of all legally effective TPO's which cover the West Lothian area, these records were then digitised and digitally mapped onto the Geographical Information System (GIS). The next step was to make these records publicly available in a digital format through the council's web-site and Planning Portal on standard regulatory software: IDOX Uniform which is used across Scotland.

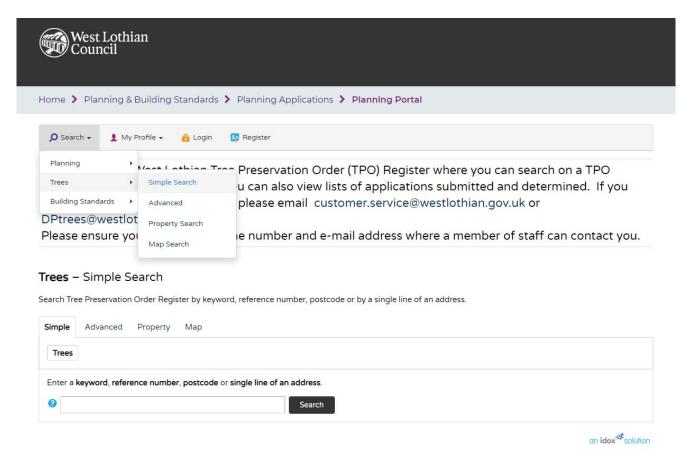
The council benefited from a newly, updated IDOX Uniform TPO Module upon which it has set up the online TPO Register for West Lothian. This involved devising an on-line naming system for each of the current definitive list of TPO's, coding the information pages for each case, uploading legal documents and updating the GIS mapping layer.

To make the on-line TPO Register accessible, existing and new links were created on various related webpages across the council web-site to allow TPO's to be searchable.

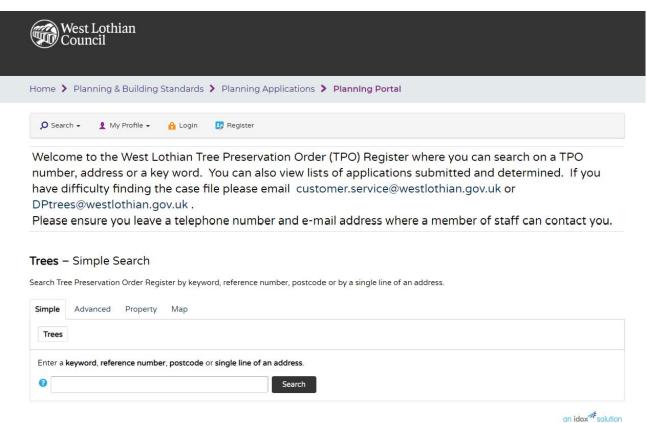
Trees are protected through a number of different mechanisms through the planning process and conveyancing law – conservation areas, planning safeguards, planning conditions, specific legal covenants - with TPO's being the flagship form of protection.

With considerable land use development allocated through the West Lothian Local Development Plan, it is timely that further work is taken forward to improve strategic planning processes and procedures for the appropriate protection of trees and woodlands as appropriate, as well as the creation and planting of new trees and woodlands for future generations.

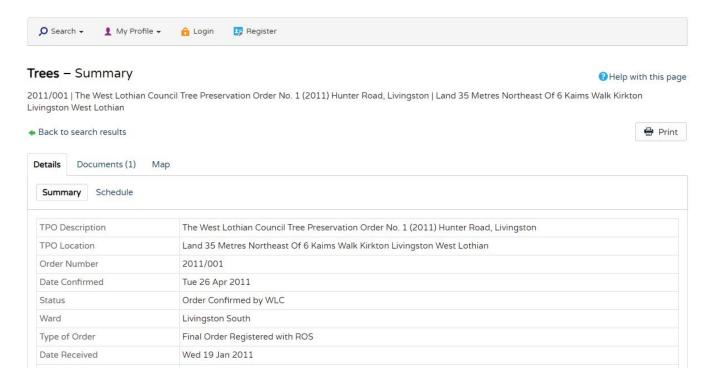
Further work also is to be undertaken at the more detailed level to review tree protection through extant TPO's and conservations areas with a view to the council exercising its powers in justifiable cases to promote new TPO's.



Trees - Simple search page location



Trees - Simple search page



Uniform TPO Module: example of landing page



Uniform GIS mapping layer: TPO No. 1 2011, Hunter Road, Livingston



TOWN and COUNTRY PLANNING (SCOTLAND) ACT, 1997

The West Lothian Council Tree Preservation Order No 1 2011 Hunter Road, Livingston

The West Lothian Council, in this Order referred to as "the planning authority" in exercise of the powers conferred on them by Section 160 and 163 of the Town and Country Planning (Scotland) Act, 1997 (hereinafter referred to as "the Act") and of all other powers enabling them in that behalf and subject to the provisions of the Forestry Act, 1967, hereby make the following Order:-

Citation, Commencement and Interpretation

- This Order may be cited as THE WEST LOTHIAN COUNCIL TREE PRESERVATION ORDER NO 1 2011 and shall come into effect on the date specified in Article 15 of this Order.
 - (2) The Interpretation Act, 1978, shall apply for the interpretation of this Order as it applies for the interpretation of an Act of Parliament.

Prohibition Against Felling Etc., Without Consent

2. Subject to the provisions of this Order and the exemptions specified in Part 2 of the Schedule hereto, no person shall, except with the consent of the planning authority, cut down, top, lop, uproot, wilfully damage or wilfully destroy or cause or permit the cutting down, topping, lopping, uprooting or wilful damage or wilful destruction of any tree specified in Part 1 of the Schedule hereto or comprised in a group of trees or in a woodland specified therein, the position of which trees, groups of trees or woodlands to which this Order relates is defined in the manner indicated in the said

Excerpt from documents in Uniform TPO Module: TPO No. 1 2011, Hunter Road, Livingston

Case Study 6 -Statutory and Non-Statutory Guidance

Case Study Title:

Statutory and Non-Statutory Guidance

Location and Dates:

Civic Centre Livingston

Elements of a High-Quality Planning Service this study relates to:

- Quality of service and engagement
- Governance

Key Markers:

11 and 12

Key Areas of Work:

- Local Development Plan & Supplementary Guidance
- Collaborative Working

Stakeholders Involved:

- Key Agencies
- Authority Planning Staff

Overview:

A key substantive work stream which the Development Planning and Environment team has been engaged in since the adoption of the LDP has been the preparation of new statutory Supplementary Guidance (SG) and non-statutory Planning Guidance (PG).

Goals:

The guidance will provide additional detail on specific subject areas within the LDP, explain how planning policies will be implemented and at the same time be compliant with Planning Circular 6/2013: *Development Planning*, current national planning policies and the policies of the Strategic Development Plan for Edinburgh and South East Scotland (SESplan).

Outcomes:

The guidance will provide certainty for residents, businesses and developers in West Lothian and will support the LDP, in particular with regard to developer contributions which have been approved as meeting the requirements of Planning Circular 3/2012: Planning obligations and good neighbour agreements. Significant progress has been made, particularly over the past twelve months and as can be evidenced from the list below.

Name of key officer

Steve Lovell, Principal Planning Officer

Statutory and Non-Statutory Guidance:

Adopted or commenced new planning guidance supporting the Local Development Plan at 30 June 2021

Statutory Planning Guidance (SG)	Status
Flooding and Drainage	Adopted
	April 2019
Residential Development Guide	Adopted
	April 2019
Air Quality	Adopted
	April 2019
Planning & Noise	Adopted
	February 2019
Development in the Countryside	Adopted
	March 2019
Affordable Housing	Adopted
	June 2019
Developer Contributions Towards Public Art	Adopted
	January 2020
Minerals (Including Restoration Bonds)	Adopted
	February 2020
Developer Obligations for General Infrastructure for Site	Adopted
Delivery	September 2020
Planning & Education	Adopted
	June 2021
Developer Contributions Towards Cemetery Provision	SG submitted to Scottish Ministers
	and awaiting approval to adopt
West Lothian Place-Based Green Network Guidance	SG drafted and consulted on. A
	new iteration of the SG is being
	drafted.
Developer Contributions Towards Transport Infrastructure	SG submitted to Scottish Ministers
	and awaiting approval to adopt

Wind Energy	Adopted
	June 2021
Renewables & Low Carbon Energy Development (excluding	SG submitted to Scottish Ministers
Wind Energy)	and awaiting approval to adopt
Contaminated Land SG drafted and due to be	
	on subject to committee approval.

Non-Statutory Planning Guidance (PG)	Status
West Lothian Active Travel Plan	Adopted
	April 2016
Health Impact Assessment	Adopted
	March 2017
Air Quality	Adopted
	April 2019
Planning for Nature	Adopted
	April 2020
Mobile Snack Bars	Adopted
	May 2020
Shop fronts and Advertisements in Broxburn and Uphall,	Adopted
Linlithgow, Kirknewton, Livingston, Mid Calder and Torphichen	May 2020
Conservations Areas	
Controlling Obtrusive Lighting	Adopted
	March 2020
House Extension and Alteration Design Guide	Adopted
	October 2020
Areas of Built Heritage and Townscape Value – The Shale Miners	Adopted
Rows	November 2020
Non-employment Uses within Employment Areas	Adopted
	January 2021

Public Realm Design Guides for Armadale, Bathgate, Broxburn &	PG drafted and due to be
Uphall, Linlithgow and Whitburn	consulted on subject to committee
	approval.

1.4 Culture of Continuous Improvement

The Planning Service has continued over the last 12 months to embed a culture of continuous improvement into its delivery of the services, despite the challenging financial climate. The Management Plan (current online version 2020/21) is updated annually and as a document is a record of proposed service improvements for 2021/22 and really focusses in on those changes that are required by legislation, the introduction of new technology and customer demand. The Management Plan for 2021/22 has been prepared and will be published once approved by the relevant Performance, Development and Scrutiny Panels.

The Employee Annual Development and Review (ADR) programme plays an important part in identifying training opportunities and service improvements through the holding of individual review meetings. Senior Management Team meetings are held:

- monthly to provide an opportunity to ensure staff are well briefed on corporate issues,
- weekly in Development Management to provide an opportunity to:
 - o share concerns,
 - o identify pressing issues with applications nearing target,
 - o prioritise or reallocate workload and
 - o identify needs for training and sharing of ideas for best practice.
- Fortnightly in Development Planning to:
 - o share concerns,
 - o identify pressing issues with projects nearing target,
 - o prioritise or reallocate workload and
 - o identify needs for training and sharing of ideas for best practice.
- weekly in Building Standards to provide an opportunity to:
 - o share concerns,
 - o identify pressing issues with applications nearing target,
 - o prioritise or reallocate workload and
 - o identify needs for training and sharing of ideas for best practice.

In 2020/21 staff from Planning Services attended the following training/CPD events or forums to share/develop good practice:

Training/ CPD events

The majority of the events this year were held virtually through video calls and meetings

National Grid Asset Protection meeting with Planning and GIS teams to update of best practice in relation to processing and consultation on planning applications in the vicinity of NG assets.

SEPA meeting with Planning and Flood Management officers to update on processes following cyber-attack and to put together a process for prioritising consultations and offer standing advice where appropriate.

Walk over of development areas at Winchburgh for proposed core road and marina developments.

Presentation by Winchburgh engineering consultants (SWECO) to Planning, Roads and Transportation, Flood Management and Open Space officers on the use of rain garden, sustainable drainage and meadow grass planting techniques. This was in relation to the development of the proposed central market square and covered technical implementation techniques and maintenance regime requirements.

Digital Planning, All Partner Event. Presentation by the SG on digital strategy and how this may impact on the future of planning.

Scottish Government presentations and updates on Planning and COVID-19 and related emergency legislation.

Scottish Government presentation and discussion on Short Term Let Control Areas and follow-up meetings with council Legal Services and Licencing teams.

Site Planning Online, video lecture and assessment course from the Michigan Institute of Technology.

Online discussion forum with Housing Services colleagues to explore site selection requirements for affordable housing and temporary housing accommodation.

Training session by Legal Services and Committee Services on the establishment of online committees and protocols for the introduction of additional/new information at committees.

Planning Appeals training by DPEA/Improvement Service.

Planning (Scotland) Act 2019, Improvement Service Webinars.

Mentally Healthy Workplace inhouse seminar on health and wellbeing.

Recruitment & Selection inhouse seminar covering relevant legislation and selection criteria.

In house training and review of the amendments to the General Permitted Development (Scotland) Order which were enacted during the year.

In house training on good practice for handling and prioritising email communications.

Internal courses on: Supporting attendance at work; Records management; Health & Safety at Work; Discipline and Grievance; Bullying and Harassment and Cyber Security.

Good Practice Forums

Heads of Planning Conference

Heads of Planning Executive Committee

Heads of Planning Development Plans Sub-Group

Heads of Planning Development Management Sub-Group

Heads of Planning Climate Change, Energy & Resources Sub-Group

Heads of Planning Enforcement Forum

Developing Leadership Forum – West Lothian Council

Transport Scotland Events

Scottish Government NPF4 events

Scottish Government RSS events

Case Study 7 – Utilising Technology for Effective Enforcement

Case Study Title:

Utilising technology for Effective Enforcement

Location and Dates:

West Lothian, 2020/21

Elements of a High-Quality Planning Service this study relates to:

• Culture of Continuous Improvement

Key Markers (please select all that apply):

5 and 6

Key Areas of Work:

- Enforcement
- Process Improvement
- Online systems

Stakeholders Involved:

Authority Planning Staff

Overview:

On receipt of a planning enforcement complaint officers will carry out a site visit, previously officers would print a site visit sheet which would be handwritten at the time of the visit and photos taken by using a digit camera. On returning to the office, this information would then have to be transferred into Uniform and the DMS.

To streamline this process, officers were provided with Surface Pro's and IT created a remote desk top to allow access directly to back office systems while working on site. The introduction of this technology has allowed officers to update records directly from site, reduce printing costs and improve officers time efficiency.

Goals:

To allow enforcement staff to be able to access uniform and DMS remotely from site, improving officers time efficiency and record management.

Outcomes:

Planning enforcement staff are now able to remotely access both uniform and DMS. This ability allows officers to have full access to view and update any planning and enforcement records live from site.

In addition, with the remote printing options now available, officers can draft and send letters/emails to owners & complainers while remaining on site. This increases officer's efficiency and provides a more effective service to customers.

Name of key officer

Claire Johnston

On receipt of a planning enforcement complaint, an officer is allocated the case and the investigation begins with an officer visiting the site to gather information before a decision is made on how to proceed. Prior to visiting the site, the case officer would print a site visit document which included the details of the complaint and had sections for the findings, details of the owner/occupier and a box for the assessment made by the officer.

This sheet was printed and completed for every complaint received and on return to the office, officers would transfer all information taken on site into each case on uniform. The sheet would then be scanned and stored within the relevant DMS files. Only at this point would the officer have the ability to draft and send letters to the home owner/occupier to detail the findings and assessment of the case.

In addition, as set out by the Enforcement Charter officers would also be required to provide an update to the complainer following the visit and assessment of the complaint. This was a timely process which often resulted in duplication of work for staff.

The introduction of the Surface Pro's has allowed officers to streamline their working practises and to fully view and assess development on the ground without having to return to the office to update records or send communications.

While on site officers can view the full details of any complaints received through the DMS, they can also view who made the complaint and any decision notices or approved plans for approved development sites. The Surface Pro's connect to a remote desktop created by IT which allows access to back office systems, officers are now able to input information into uniform directly while remaining on site. This has resulted in reduced printing, improved time efficiency and the removal of duplication by inputting the findings directly.

In addition, and as mentioned in case study 3, the introduction of Critiqoms IQPostMe service has allowed officers to not only select and create documents for printing remotely from at home but has also led to enforcement officers being able to draft and send documents for printing directly from site.

Where available officers can also send emails to interested parties directly from site, in line with the Enforcement Charter all complainants must receive an update following the site visit, officers can do this much quicker now with the remote services available.

Another benefit of having the Surface Pro's to utilise on site is that they have a camera, this can be used for both photographs and video. Any photos or videos taken while on site can be uploaded directly into the DMS system for both planning and enforcement cases.

The Surface Pro's camera also allows officers to utilise virtual site meetings, this is used with internal colleagues as well as external. For example, officers can seek a second opinion from colleagues by video calling and showing the other officers the site and any specific matters relating to the complaint or planning application. This is extremely useful for professional development of staff as it opens up the opportunity for discussions with more experienced colleagues who may be able to help.

Officers also have the ability to host video meetings involving other external agencies, applicants and agents from site. In some cases, a site meeting is often an effective way to resolve a matter quickly however it can often take a few weeks to agree a suitable date and time where all parties can attend. These virtual meetings allow for officers to show the site or the subject of the concerns without all relevant parties having to travel to the site and therefore provides a much more efficient and time effective service for the customer. The virtual meetings can often be more effective than an email trail as the concerns can be shown directly and this removed any dubiety on what the Council considers to be of concern.

Case Study 8 - Update on Developer Contribution Tracking

Case Study Title:

Update of Developer Contribution Tracking System

Location and Dates:

West Lothian, 2020-2021

Elements of a High-Quality Planning Service this study relates to:

- Governance
- Culture of continuous improvement

Key Markers:

4, 15

Key Areas of Work:

- Development Management Processes
- LDP & Supplementary Guidance

Stakeholders Involved:

- Authority Planning Staff
- Local Developers

Overview:

The council uses Exacom, a software package developed with Midlothian Council, to track all developer contributions required to enable development, ensuring that no triggers are missed and that all contributions paid are placed in the appropriate account and are available for audit.

Goals:

Continuous tracking of developer contributions, for transparency and effective use of contributions.

Outcomes:

- The tracking system has been in operation for nearly 3 years, including 2 full financial years 2019/20 and 2020/21
- The Development Management service now employs a contributions officer whose task it is to update and monitor the tracker, ensuring accuracy and transparency
- Notwithstanding the pandemic, the income via the system in Education Contributions alone is over £5 million.

Name of key officer

Mark Brooks

The planning service has now been using an obligation tracking system (Exacom), for almost 3 years. Set up in conjunction with Midlothian Council, at the start of 2018, the system ensures that all payments which are made in accordance with the provisions of circular 3/2012 are made timeously. During 2020/21, 21 new Section 75 or Section 75A obligations were logged or ready to be logged into the Obligation Tracker. This gives a cumulative total of 163 Section 75 or Section 75A legal agreements held by the tracking system where there were outstanding obligations to pay or deliver (including land transfer for affordable housing obligations) at the start of 2018.

The system was brought into use for formal tracking and invoicing purposes from 1 June 2018. In the last financial year, 2019/20, 21 invoices, relating to 15 planning applications, have been issued for Section 75 and Section 75A payments.

The financial contribution amounts received through the S75 and S75A invoices for the financial year to 31 March 2021 amounts to £5,342,565.01 and relates to the full range of developer contributions, from cemetery contributions and public art provision to contributions towards new and extended schools.

The largest contributions relate to the provision of school infrastructure and even during the pandemic just over £5 million has been received which has ensured that the delivery of the council's school projects have been able to move forward on site.



Winchburgh Denominational Primary and Secondary Schools taking shape on site

The tracking system is managed by a technical officer but all planning case officers have access to the system and can obtain updates of the contributions received in respect of individual applications or the towards specific projects. The project tracking is carried out through the use of cost codes for allocating money towards specific projects. The cost codes/projects are based on the individual developer contribution requirements aligned to Policy INF1 (Infrastructure Provision and Developer Obligations) and Policy CDA 1 (Development in the Previously Identified Core Development Areas) of the adopted Local Development Plan and the associated Supplementary Guidance set out in Case Study 6. This tracking allows the council to run forecasts for expected income against specific projects, so that the timescales for implementation of projects and resource allocation can be properly managed.

The system has brought about significant benefits for the council in respect of project planning and will be particularly useful as we go into the coming years of financial uncertainty following the impacts from COVID-19.

Part 2: Supporting Evidence

Information contained in this report was drawn from evidence from a variety of sources such as:

- Planning, Economic Development and Regeneration Service Management Plan
- Case Studies
- Benchmarking
- Partnership Working
- Committee Reports
- Local Development Plan Scheme
- Housing Land Audit 2020

Supporting evidence for Planning Performance Framework 10 is integrated into the body of the report, using hyperlinks to relevant documents and website information.

The Planning pages of the council's website are reviewed continuously, taking note of comments received from customers through the web team and the Customer Service Centre.

The Service has consistently played its part in the council's accreditation for Customer Service Excellence. The council makes extensive use of performance monitoring tools, and the Planning Service's performance consistently meets the exacting standards which are set for the determination of planning applications and the resolution of planning breaches.

The council uses complaints as a tool for learning, and complaints which are received by planning services are scrutinised for any lessons which can be learned, a process which has in the past led to changes in our practice.

Our culture of continuous improvement includes:

- seeking out constructive criticism from the members of the Development Management Committee,
 which has led to a change in the way reports are presented by officers. This is an ongoing process,
 which has also identified additional training requirements for members.
- annual customer survey of applicants, agents and those who make representations through the
 development management process from which a <u>You Said</u>, <u>We Did Development Management</u>
 update is produced.

- annual customer survey of those who make representations through the development planning process from which a <u>You Said</u>, <u>We Did Development Planning & Environment</u> update is produced.
- The results of the 2020/21 survey are currently being analysed to identify potential areas of improvement.

The table below identifies the key areas of work that are covered by the Case Studies which are embedded within the PPF.

Case Study Topics	Page Number	Case Study Number
Greenspace	32	5
Local Development Plan & Supplementary Guidance	37, 48	6, 8
Affordable Housing	11	1
Enforcement	45	7
Development Management Processes	48	8
Collaborative Working	15, 22, 26, 37	2, 3, 4, 6
Community Engagement	26	4
Placemaking	11	1
Process Improvement	45	7
Project Management	15	2
Online Systems	22, 32, 45	3, 5, 7

Performance Marker Report

To assist with the 15 key performance markers, in addition to hyperlinks spread throughout the report, a list of relevant hyperlinks has been added in the table below under each of the four sub-headings.

- Quality of Outcomes
- Quality of Service & Engagement
- Governance
- Culture of Continuous Improvement

When combined together these headings and information define and measure a high-quality planning service:

QUALITY OF OUTCOMES	
<u>Do I Need Planning Permission</u>	<u>Developer Contributions Guidance</u>
Applying for Planning Permission	How to Submit a Planning Application
Residential Development Guide – Supplementary Guidance	Minerals (Including Restoration Bonds) – Supplementary Guidance
Affordable Housing – Supplementary Guidance	Flooding and Drainage – Supplementary Guidance
QUALITY OF SERVICE & ENGAGEMENT	
Pre-Application Advice	View, Object or Comment on a Planning Application
Householder Planning Application Guidance	Objecting to a Planning Application
Processing Agreements	Local Development Plan (LDP)
Planning Processing Agreement Form	Local Development Plan Scheme (DPS)
Planning Enforcement	West Lothian Housing Land Audit (HLA)
Planning Enforcement Charter	Active Travel Plan for West Lothian 2016-2021
You Said, We Did Development Management	You Said, We Did Development Planning & Environment
GOVERNANCE	
West Lothian Corporate Plan 2018/19 – 2022/23	Local Outcomes Improvement Plan
Council Minutes, Meetings & Agendas	Scheme of Delegation
CULTURE OF CONTINUOUS IMPROVEMENT	
Planning, Economic Development and Regeneration Management Plan	Planning Performance Framework 9 - 2019/20
You Said, We Did Development Management	You Said, We Did Development Planning & Environment

No	Performance Marker	Measure	Policy Background	Part of PPF
			to Marker	report best
				suited to
				evidence this
				marker
DRIV	ING IMPROVED PERFORMA	NCE		
1	Decision making:	During 2020/21 the	See Official	NHI
	Authorities demonstrating	development management	Statistics and	Scottish
	continuous evidence of	team were a member of staff	Planning	Government
	reducing average	down for 9 months of the	Performance	Official Statistics
	timescales for all	year due to staff leaving and	Framework report	
	development types	the resultant time taken to		
		advertise, appoint and start		
		staff in post.		
		The number of major		
		decisions increased from 8 to		
		12 this year, a 50% increase,		
		although the average		
		timescale reduced from 53.2		
		weeks to 32.5 weeks, a		
		38.9% reduction.		
		The number of local		
		development (non-		
		householder) decisions		
		decreased from 329 to 257		
		this year, a 21.9% decrease,		
		with the average timescale		
		increasing from 11.1 weeks		
		to 13.1 weeks, an 18.01%		
		increase. This increase can in		
		large part be attributed to		

the delay in receiving information from agents due to the number of staff furloughed or absent throughout the pandemic. Given the extenuation circumstances, the service did not wish to determine applications early by refusing them and worked with the agents to reach satisfactory outcomes for all parties even though this resulted in an increased average decision time. In addition due to a 2 month delay in setting up virtual Development Management Committee (DMC) meetings this also negatively impacted upon the average time The number of householder development decisions increased from 315 to 363 this year, a 15.24% increase, with the average timescale increasing from 7.7 weeks to 7.8 weeks, an 1.3% increase. Again, this increase can in part be attributed to the delay in receiving information from agents due

		to the number of staff		
		furloughed or absent		
		throughout the pandemic.		
		Given the extenuation		
		circumstances, the service		
		did not wish to determine		
		applications early by refusing		
		them and worked with the		
		agents to reach satisfactory		
		outcomes for all parties even		
		though this resulted in an		
		increased average decision		
		time. In addition due to a 2		
		month delay in setting up		
		virtual Development		
		Management Committee		
		(DMC) meetings this also		
		negatively impacted upon		
		the average time		
2	Project management:	The use of processing	Modernising the	NHI
	offer of processing	agreements is encouraged in	Planning System	Quality of Service
	agreements (or other	discussions/correspondence	(Audit Scotland);	and Engagement
	agreed project plan) made	during major development	Scottish	
	to prospective applicants	pre-application stage.	Government	
	in advance of all major		website / template	
	applications and	The offer of Processing		
	availability publicised on	Agreement is available on		
	planning authority website	website with specific		
		template and guidance on		
		the web site under		
		preapplication advice.		
		<u> </u>	<u> </u>	

		Number of processing		
		agreements and project		
		plans being entered into		
		increased in 2020/21 to 10		
		from 7 in 2019/20.		
3	Early collaboration with	The availability of pre-	White Paper;	NHI
	applicants and consultees	application advice is	Delivering Planning	Quality of Service
	on planning applications:	publicised online on website.	Reform;	and Engagement
	 availability and 		Planning Reform	
	promotion of pre-	Pre-application advice	Next Steps	
	application discussions	requests are logged in		
	for all prospective	uniform and can be tied back		
	applications	to resultant planning		
	• clear and	application when submitted.		
	proportionate			
	requests for	There is a link on the website		
	supporting	to the form, guidance and		
	information	charges.		
		The website and the advice		
		contained in pre-application		
		responses indicate what is		
		required with subsequent		
		applications and that it is		
		only required if clear and		
		proportionate to determine		
		the proposal against		
		development plan policies.		
4	Legal Agreements:	The number of legal	Official statistics	Quality of Service
	Conclude (or reconsider)	agreements concluded in	PPF report	and Engagement
	applications within 6	2020/21 decreased from 36	evidence of delays	Governance
	months of a 'minded to	to 35, a 2.86% decrease from	to major	
	grant' decision for Section	2019/20.	developments	

	69 agreements or within 6			
	months of the first draft of	The average timescale for		
	a Section 75 planning	major applications decreased		
	obligation being issued by	partly as a result of front-		
	the council	loading Heads of Terms from		
		within the uniform system		
		with relevant developer		
		contributions and the use of		
		updated standard format		
		agreement templates for the		
		different types of planning		
		obligation that the council		
		enters into.		
		Also, the review of legal		
		agreement processes has		
		been carried out to minimise		
		delays for all concerned.		
5	Enforcement charter:	Enforcement Charter	Planning Act	NHI
	Updated / re-published	reviewed and re-published	(s158A)	Part 2 - Evidence
		March 2021.		
6	Continuous	An interim review of the	Delivering Planning	Culture of
	improvements:	Development Management	Reform	Continuous
	show progress /	section has been carried out	PPF Report	Improvement
	improvement in	with the following additional		Service
	relation to PPF National	post being created:		Improvement Plan
	Headline Indicators	Planning Officer 2		
	• progress ambitious and	Enforcement(1 FTE)		
	relevant service	Development		
	improvement	Management Technician		
	commitments	(0.5 FTE - Fixed Term)		
		5.8	L	1

	identified through PPF	See service commitments		
	report	and case studies.		
		Continuous improvements		
		have been made to		
		processes to support these		
		key drivers.		
PRO	MOTING THE PLAN-LED SYST	EM		
7	Local Development Plan:	The Local Development Plan	Planning Act (s16)	NHI
	Less than 5 years since	was adopted on 04	Scottish Planning	Quality of
	adoption	September 2018 and is less	Policy	Outcomes
		than 5 years old.		Quality of Service
				and Engagement
		Plan preparation is project		
		planned to meet deadlines		
		for management approval		
		and Council Executive		
		submission alongside		
		relevant Development Plan		
		Scheme dates.		
		The replacement plan is		
		slightly behind schedule due		
		to the lack of secondary		
		legislation produced		
		following the enactment of		
		the Planning (Scotland) Act		
		2019.		
8	Development plan	The Development Plan	Planning Act (s16)	NHI
	scheme demonstrates	Scheme 13 was approved by	Scottish Planning	Quality of
	next LDP:	Council Executive on 23	Policy	Outcomes
		February 2021.		
		50	•	

•	on course for adoption		Quality of Service
	within 5-year cycle	The DPS identifies the key	and Engagement
•	project planned and	milestones for the	
	expected to be	preparation of the LDP2,	
	delivered to planned	including completing public	
	timescale	consultation on the	
		Proposed Plan, reporting	
		representations to	
		Committee and submitting	
		the Plan for Examination	
		Winter 2023 / Spring 2024.	
		Current timetable set out in	
		DPS No.13 reflected Scottish	
		Government timeframes for	
		delivery of NPF4 and	
		secondary legislation in	
		support of the Planning	
		(Scotland) Act 2019. It will	
		however be appreciated that	
		the absence of a	
		comprehensive framework	
		of legislation relating to the	
		new development plan	
		preparation process at this	
		time, coupled with an ever-	
		changing Coronavirus	
		situation, significantly	
		impacts on the ability to	
		reliably forecast	
		programming and	
		timetabling for development	
		plan preparation and it is	

		therefore important to	
		recognise that dates shown	
		in the proposed DPS No.13	
		may be subject to change as	
		events unfold.	
9 Elected	members	Not directly applicable.	Quality of Service
engage	d early (pre-MIR)	Extensive engagement	and Engagement
in deve	lopment plan	undertaken during previous	Governance
prepara	ation	years leading to LDP being	
		adopted on 04 September	
		2018.	
		The Development Plan	
		Scheme 13 was approved by	
		Council Executive on 23	
		February 2021 which has the	
		draft LDP2 scheduled for	
		2022/23 with early	
		engagement taking place	
		through 2021/22.	
		Members will be engaged on	
		a continual basis through the	
		LDP2 preparation process	
		through Local Area	
		Committees, Policy and	
		Development Scrutiny Panels	
		and Council Executive	
		meetings and potential	
		workshops and briefing	
		sessions.	
10 Cross-s	ector stakeholders,	Not directly applicable.	Quality of Service
includir	ng industry,		and Engagement

	agencies and Scottish	Extensive engagement	Governance
	Government, engaged	undertaken during previous	
	early (pre-MIR) in	years leading to LDP being	
	development plan	adopted on 04 September	
	preparation	2018.	
		The Development Plan	
		Scheme 13 was approved by	
		Council Executive on 23	
		February 2021 which has the	
		draft LDP2 scheduled for	
		2022/23 with early	
		engagement taking place	
		through 2021/22.	
11	Production of regular and	Supplementary Guidance	Quality of Service
	proportionate policy	adopted during the year	and Engagement
	advice:	includes:	
	for example, through	Developer Obligations for	Part 2 - Evidence
	supplementary guidance,	General Infrastructure for	
	on information required	Site Delivery	
	to support applications		
		Supplementary Guidance	
		approved by Council	
		Executive but awaiting	
		Scottish Government	
		approval to adopt included.	
		Planning & Education	
		Developer Contributions	
		Towards Cemetery	
		Provision	

West Lothian Place-
Based Green Network
Guidance
Developer Contributions
Towards Transport
Infrastructure
Wind Energy
Renewables & Low
Carbon Energy
Development (excluding
Wind Energy)
Planning guidance adopted
through the year includes
Planning for Nature
Mobile Snack bars
Shop fronts and
Advertisements in
Broxburn and Uphall,
Linlithgow, Kirknewton,
Livingston, Mid Calder
and Torphichen
Conservations Areas
House Extension and
Alteration Design Guide
Areas of Built Heritage
and Townscape Value –
The Shale Miners Rows
Non-employment Uses
within Employment
Areas

		A range of guidance for	
		applicants can be found on	
		the website. In particular	
		there is a page specifically to	
		assist anyone wanting to	
		object to a planning	
		application. This is to try and	
		ensure that objections when	
		made are made on	
		appropriate planning	
		grounds. Previously it has	
		been noted that complaints	
		or comments can be raised	
		through surveys that	
		objections are not taken	
		account off.	
SIMI	PLIFYING AND STREAMLININ	G	
12	Corporate working across	Surface pro used to remotely	Quality of Service
	services to improve	connect from site to access	and Engagement
	outputs and services for	DMS and Uniform in Building	Governance
	customer benefit:	Standards in Planning	
	(e.g. protocols; joined-up	Enforcement team.	
	services; single contact;		
	joint pre-application	Process for dealing with	
	advice)	contaminated land	
		consultations further	
		reviewed.	
		Uniform used to link	
		requests for contaminated	
		land consultations by both	
		Development Management	

(DM) and Building Standards (BS), to avoid duplication and potential confusion between the two systems. DM consultations now take account of whether or not BS mandatory standards have been met. Planning staff work closely with other services and community planning partners to align future infrastructure requirements with projected development. This includes assisting with work on the future school estate, carbon reduction and flood prevention schemes and council, social rented and homeless housing delivery strategies. Cross function working with the Council's Economic Development and Regeneration Team and Building Standards in the delivery of business opportunities, and also with roads and building standards in pre-application discussions.

13	Sharing good practice,	Staff continue to be actively	Delivering Planning	Culture of
	skills and knowledge	involved in national projects	Reform;	continuous
	between authorities	such as the Scottish	Planning Reform	improvement
		Government's proposals for	Next Steps	
		digital transformation of the		
		planning process; NPF4 and		
		emerging SPP workstreams.		
		West Lothian officers are		
		working with Edinburgh City		
		on cross-boundary transport		
		and school infrastructure		
		projects and with Fife on		
		good practice on key major		
		housing development		
		projects.		
DELI	VERING DEVELOPMENT			
14	Stalled sites/legacy cases:	Although the number of		NHI
	conclusion/withdrawal of	legacy cases cleared in		Governance
	planning applications	2020/21 decreased to 34		
	more than one-year-old	from 46 in 2019/20 the		
		number of cases remaining		
		only rose by 4 to 45 in		
		2020/21 from 41 in 2019/20.		
15	Developer contributions:	Local Development Plan		Quality of service
	Clear expectations set out	Policies INF 1 (Infrastructure		and engagement
	in development plan	Provision and Developer		
	(and/or emerging plan,)	Obligations) and CDA 1		
	(ana/or emerging plan,)			
	and in pre-application	(Development in the		
		(Development in the Previously Identified Core		
	and in pre-application			

LDP advise that the council
will seek contributions in
accordance with Scottish
Government Circular 3/2012
'Planning Obligations and
Good Neighbour
Agreements', as interpreted
by emerging case law and
amended by subsequent
amendments and legislation,
to mitigate the
development's individual or
cumulative impacts upon
infrastructure, including
cross-boundary impacts.
Clear expectations are
therefore set out in
development plan and in
pre-application discussions.
Early assessments are
offered to inform developers
at an early stage.
A variety of supplementary
guidance which contains
developer contributions has
been updated and adopted
through 2020/21 and this
continues. As guidance is
updated it is added to the list

of guidance which attracts	
developer contributions.	
Pre-application advice is	
available through	
prearranged meetings with	
Officers which includes	
detailed discussions on	
Developer Contributions and	
this availability is published	
and available on the website.	

Part 3: Service Improvements 2021/22

Service improvements in the coming year

- Community Council Guidance Refresh
- Local Review Body Guidance Refresh.
- Development Management Committee Guidance Refresh
- Review of Development Management Staffing
- Roll out Surface Pro's to all Enforcement staff
- Update validation Guidance for applicants / agents

Delivery of service improvement actions in 2020/21

Looking back at the service improvements we identified for 2020/21

Committed improvements and actions	Progress	
Utilise the Uniform TPO module as a basis for the	Completed	
TPO register going forward		
Implement a service charge to cover paper	Currently with Legal Services	
applications in a bid to drive up use of the		
eDevelopment portal and streamline processes		
Review work on legacy cases to minimise number	Completed	
reaching legacy status		
Recruit and train a Modern Apprentice to assist	Completed	
with Development Management and Development		
Planning administrative tasks.		
Review procedures to ensure that delays are	Completed	
minimised in relation to Section 75 agreements		
following the recruitment of new legal staff		
Identify appropriate software to be used for	Completed	
consultation by Development Planning in the		
forthcoming Local Development Plan (LDP2)		

Part 4: National Headline Indicators (NHI)

A: NHI Key outcomes – Development Planning:

Development Planning	2020-21	2019-20
Local and Strategic Development Planning:		
Age of local/strategic development plan(s) at end of reporting period	2 year and 6	1 year and 6
Requirement: less than 5 years	months	months
Will the local/strategic development plan(s) be replaced by their 5 th	N	N
anniversary according to the current development plan scheme?		
Has the expected date of submission of the plan to Scottish Ministers	N	Y-later
in the development plan scheme changed over the past year?		
Were development plan scheme engagement/consultation	Υ	Υ
commitments met during the year?		
Effective Land Supply and Delivery of Outputs		
Established housing land supply	25,362 ¹	24,846 ²
5-year effective housing land supply programming	8,363 ¹	7931 ²
5-year effective land supply total capacity	21,499 ¹	20,879 ²
5-year housing supply target	6,604	5,795 ²
5-year effective housing land supply (to one decimal place)	6.3 years	7.1 years ²
Housing approvals	2,357 units ³	1,023 Units ³
Housing completions over the last 5 years	4,102	4,112 units
Marketable employment land supply	99.74 ha	119.01 ha
Employment land take-up during reporting year	19.27 ha	13.92 ha

Notes:

Some approved housing applications are also for amendments at sites that already have planning

¹ Source: Final 2019/20 Housing Land Audit November 2020

² Source: Final 2018/19 Housing Land Audit March 2020

³ This includes units consented as part of full planning permission (FUL), Approval of Matters Specified in Condition (MSC) and Planning Permission in Principle (PPP). It therefore also includes units from MSC and FUL consents for sites already with PPP approval, this leads to an inflated figure due to double-counting between years. For example, if 280 units were approved for a site in Livingston this year as part of an MSC approval. These 280 units were also counted towards the number of housing units in a previous PPF reporting year through the PPP approval.

consent. This also leads to double-counting between years. For example, if an application to amend the house types for 10 units was approved for Whitburn. These 10 units would have also counted towards the housing approval numbers provided in a previous PPF reports when the original PPP and MSC applications were consented.

B: NHI Key outcomes – Development Management:

Development Management:	2020-21	2019-20
Project Planning		
Percentage and number of applications subject to pre-	4.42%	7.47%
application advice	54 applications	74 applications
Percentage and number of major applications subject to	14.29%	N/A
processing agreement	2 applications	0 applications
Decision Making		
Application approval rate	91.6%	92.9%
Delegation rate	94.7%	95.4%
Validation	35.54%	44.81%
Decision-making Timescales		
Major Developments	32.5 weeks	53.2 weeks
Local developments (non-householder)	20.5 weeks	14.3 weeks
Householder developments	7.8 weeks	7.7 weeks
Legacy Cases		
Number cleared during reporting period	34	46
Number remaining	45	41

C: Enforcement activity

	2020-21	2019-20
Time since enforcement charter published / reviewed	1 month	14 months
Complaints lodged and investigated	374	400
Breaches identified – no further action taken	29	11
Cases closed	268	389
Notices served	19	46
Direct Action	0	0
Reports to Procurator Fiscal	1	0
Prosecutions	0	0

D: NHI Key outcomes - Commentary

Commentary

Short contextual statement

During 2020/21 the development management team were a member of staff down for 9 months of the year due to staff leaving and the resultant time taken to advertise, appoint and start staff in post.

The number of major decisions increased from 8 to 12 this year, a 50% increase, although the average timescale reduced from 53.2 weeks to 32.5 weeks, a 38.9% reduction.

The number of local development (non-householder) decisions decreased from 329 to 257 this year, a 21.9% decrease, with the average timescale increasing from 11.1 weeks to 13.1 weeks, an 18.01% increase. This increase can in large part be attributed to the delay in receiving information from agents due to the number of staff furloughed or absent throughout the pandemic. Given the extenuation circumstances, the service did not wish to determine applications early by refusing them and worked with the agents to reach satisfactory outcomes for all parties even though this resulted in an increased average decision time.

The number of householder development decisions increased from 315 to 363 this year, a 15.24% increase, with the average timescale increasing from 7.7 weeks to 7.8 weeks, an 1.3% increase. Again, this increase can in part be attributed to the delay in receiving information from agents due to the number of staff furloughed or absent throughout the pandemic. Given the extenuation circumstances, the service did not wish to determine applications early by refusing them and worked with the agents to reach satisfactory outcomes for all parties even though this resulted in an increased average decision time.

In addition, due to a 2-month delay in setting up virtual Development Management Committee (DMC) meetings this negatively impacted upon the average time due to the number of applications not able to be determined at the original meeting dates.

Part 5: Scottish Government Official Statistics

A: Decision-making timescales (based on 'all applications' timescales)

Timescales	2020-21	2020-21	2019-20
Overall			
Major developments	12	32.5 weeks	53.2 weeks
Local developments (non-householder)	257	20.5 weeks	14.3 weeks
Local: less than 2 months	(65%)		
Local: more than 2 months	(35%)		
Householder developments	363	7.8 weeks	7.7 weeks
Local: less than 2 months	(86.8%)		
Local: more than 2 months	(13.2%)		
Housing Developments			
Major	4	59.7 weeks	65.4 weeks
Local housing developments	55	58.2 weeks	28.5 weeks
Local: less than 2 months	(27.3%)		
Local: more than 2 months	(72.7%)		
Business and Industry			
Major	0	N/A	N/A
Local business and industry developments	57	9.4 weeks	10.3 weeks
Local: less than 2 months	(78.9%)		
Local: more than 2 months	(21.1%)		
EIA Developments	1	17.1 weeks	153.1 weeks
Other Consents	221	5.1 weeks	6.4 weeks
As listed in the guidance(right)			
Planning/legal agreements			
Major: average time	3	64.4 weeks	75.0 weeks
Local: average time	32	83.7 weeks	54.6 weeks

B: Decision-making: local reviews and appeals

			Original decision upheld		
	Total number of decisions	202	0-21	2019	-2020
Туре	No.	No.	%	No.	%
Local reviews	9	5	55.6%	9	60.0%
Appeals to Scottish Ministers	9	4	44.4%	10	83.3%

C: Context

During 2020/21 the development management team were a member of staff down for 9 months of the year due to staff leaving and the resultant time taken to advertise, appoint and start staff in post.

The number of major decisions increased from 8 to 12 this year, a 50% increase, although the average timescale reduced from 53.2 weeks to 32.5 weeks, a 38.9% reduction.

The number of local development (non-householder) decisions decreased from 329 to 257 this year, a 21.9% decrease, with the average timescale increasing from 11.1 weeks to 13.1 weeks, an 18.01% increase. This increase can in large part be attributed to the delay in receiving information from agents due to the number of staff furloughed or absent throughout the pandemic. Given the extenuation circumstances, the service did not wish to determine applications early by refusing them and worked with the agents to reach satisfactory outcomes for all parties even though this resulted in an increased average decision time.

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In addition, due to a 2-month delay in setting up virtual Development Management Committee (DMC) meetings this negatively impacted upon the average time due to the number of applications not able to be determined at the original meeting dates.

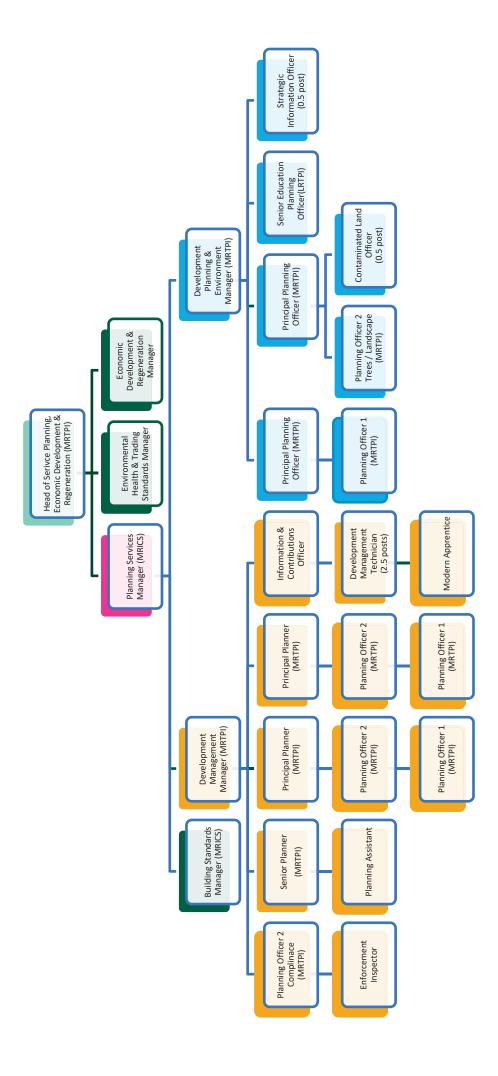
Part 6: Workforce Information

Workforce information should be a snapshot of the authorities planning staff in position on the <u>31st of March 2021</u>. The information requested in this section is an integral part of providing the context for the information in parts 1-5. The template below allows the information to be recorded in a consistent format, additional guidance on what to include is within the template itself.

	Tier 1	Tier 2	Tier 3	Tier 4
	Chief Executive	Director	Head of Service	Manager
Head of Planning Service			•	•

RTPI Chartered Staff	Headcount		
	Chartered RTPI	Licentiate RTPI	All Staff
Development Management	9	0	16
			(Incl. Modern
			Apprentice)
Development Planning	5	1	8
			(1 vacant)
Total (incl. Senior Management)	14	2	25 posts

Staff Age Profile	Headcount	
Under 30	7	
30-39	3	
40-49	6	
50 and over	9	

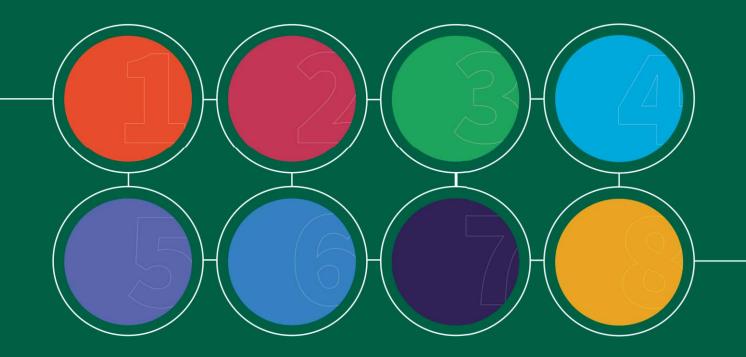


Part 7: Planning Committee Information

The template below allows the information on the number of meetings and site visits during 2020-21 to be recorded in a consistent format, additional guidance on what to include is within the template itself.

Committee & Site Visits	Number per year
Full council meetings	7 1
Planning committees	10 ²
Area committees	N/A
Committee site visits	10 ³
Local Review Body (LRB)	6 4
LRB site visits	6 ⁵

- 8 meetings were scheduled however due to the Pandemic only 7 took place with 1 cancelled until virtual meetings commenced in June 2020.
- ² 12 meetings were scheduled however due to the Pandemic only 10 took place with 2 cancelled until virtual meetings commenced in June 2020.
- This relates to the number of committee meetings with site visits scheduled to take place prior to each committee meeting subject to social distancing requirements.
- ⁴ 8 meetings were scheduled however due to the Pandemic only 6 took place with 2 cancelled until virtual meetings commenced in June 2020.
- This relates to the number of LRB meetings with site visits scheduled to take place prior to each LRB meeting subject to social distancing requirements.



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